Planning Horizons &

Hierarchy of Management Decisions

Broad Scope

- What is the business?
- locations
- · choice of technology

Moderate Scope

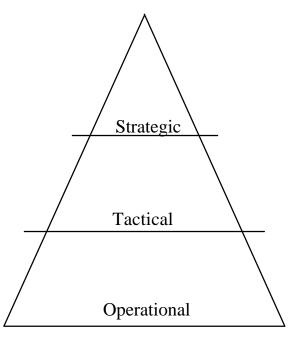
- Equipment selection
- Employment levels
- · project selection
- Annual Budgets

Narrow scope

- Monthly scheduling
- Adjusting outputs
- Controlling quality
- moving inventory

Immediate

Happy hour time & location



CEO (one in ten million)

10 - 20 Years Industry

VP

5 Years Corporation

Manager/Director

3 - 5 Years Division

Supervisors

1 year Department

Hourly workers

Days -weeks Group

Elliot Jacques --at the Institute of Organizational & Social Studies Brunel University, England